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Green Shipping Corridor Challenges and Policy Tasks from Korea

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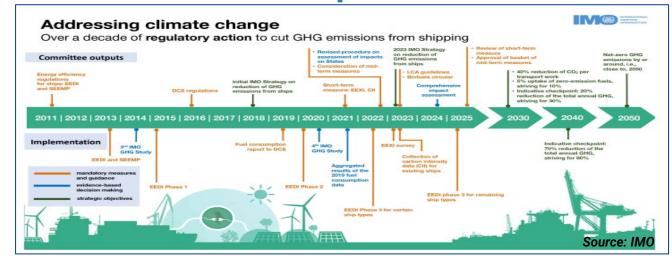




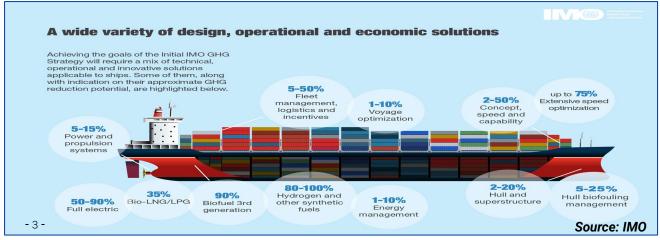
1. Global Green Shipping Corridors Trends

- Problem Recognition
 - Global shipping GHG emissions
 have surged 20% over the past
 decade
- > Regulatory Response
- IMO has implemented phased regulations since 2011, setting a net-zero emissions target by
 2050

What is the 2023 IMO Strategy on Reduction of GHG Emissions from Ships?



What ships must do?





1. Global Green Shipping Corridors Trends

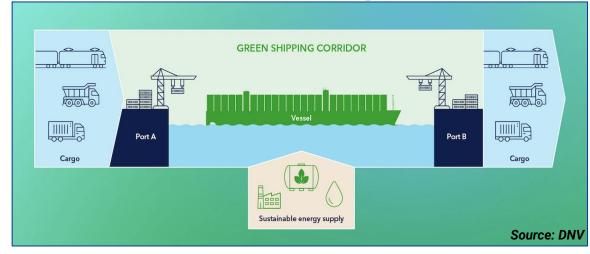
> Solution

 Green shipping corridors combining low-carbon fuel usage and port infrastructure development

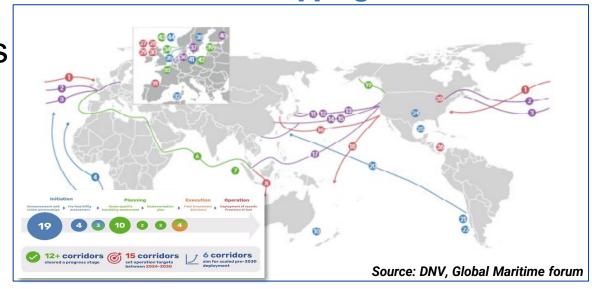
> Current Situation

Intensifying competition among nations to achieve carbon neutrality and secure dominance in the energy industry (22 projects in '22 → 57 projects in '24)

What is the Green shipping corridor?



Worldwide Green Shipping Corridor Status





2. Green Shipping Corridors Implementation Status in Korea

- 5 -

Korea-US

- 2027 commercial launch planned for Busan/Ulsan-Seattle/Tacoma methanol routes

Korea-Australia

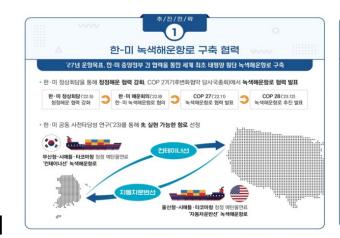
 Feb'25 MOU signed, pre-feasibility study underway with 2029 target for hydrogen-based operations

Korea-Singapore

 MOU expected late 2025 for Busan/Ulsan-Singapore route with potential Rotterdam extension

Korea-Denmark

- Technology cooperation focus rather than direct shipping route



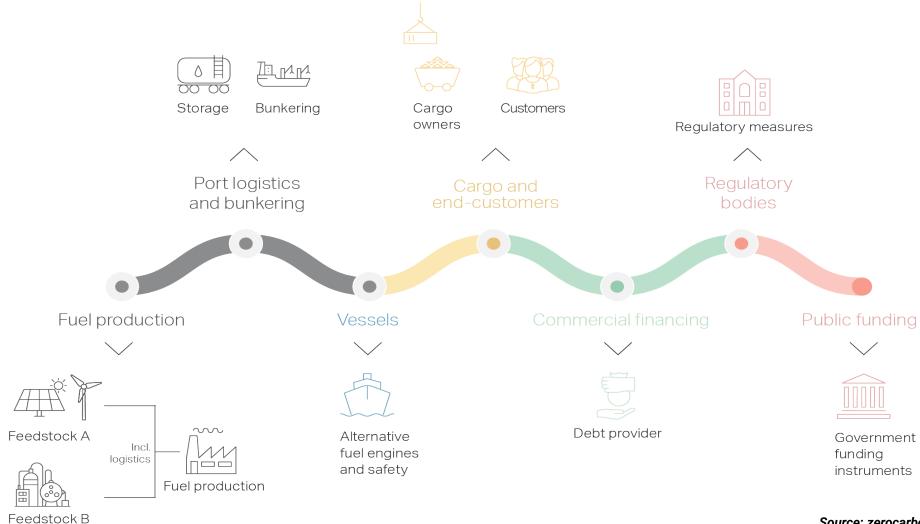


studies launch ac Pre- feasibility congrations Studies launch ac Hydro M	Cey Focus
feasibility congrations M	nol fuel, transp fic corridor
otday	gen/ammonia, OU signed Feb 2025
	etwork, potenti otterdam link
o, lindoind	ledge sharing, direct route

Source: MOF



Green shipping corridor projects involve collaboration across the entire value chain.



Source: zerocarbonshipping



➤ Why Collaboration is Critical?

- Complex ecosystem requiring synchronized investment
- No single actor can achieve commercial scale alone
- Shared risk reduction accelerates development

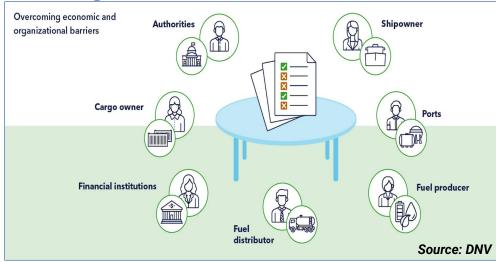
> Key Stakeholder Roles

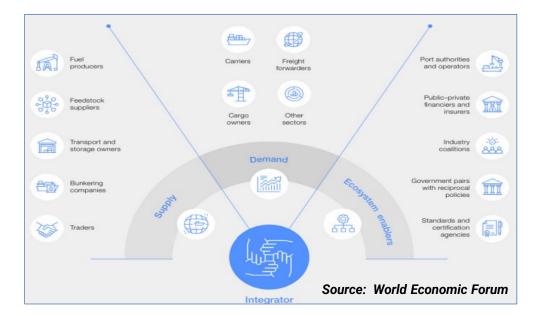
- Supply: Fuel producers, bunkering companies, infrastructure providers
- Demand: Shipowners, cargo owners, freight forwarders
- Enablers: Ports, financiers, governments

Critical Issues

- Cost gap between green and conventional fuels
- Chicken-and-egg problem: fuel supply ↔ vessel demand
- Regulatory inconsistencies across jurisdictions
- Massive infrastructure investment with uncertain ROI
- Technology maturity varies by fuel type

Key Stakeholders & Roles







Analysis Focus



Comprehensive feasibility study targeting key stakeholders in Green Shipping Corridors

Analysis Target



Domestic and international experts from 5 key sectors in Green Shipping Corridors

Maritime/shipbuilding/eco-friendly fuel/port authorities/other sectors

Analysis Method



Qualitative Research Method

Complex stakeholder analysis through response pattern and priority weighting systematic approach

Expected Outcomes



Comprehensive analysis of complex requirements for Green Shipping Corridor development through current status and future challenges



Key Issues by Stakeholder





Fuel

- High production costs and economic viability of clean fuels
- Lack of legal framework
- Need for integrated approach(policy-shipbuilding-infrastructure)



Port

- Eco-friendly fuel supply shortage issues
- Technology gap in existing facilities
- Eco-friendly vessel bunkering infrastructure shortage
- Alternative fuel bunkering operations hindering port competitiveness



Key Issues by Stakeholder

Key Issues



- additional cost and maintenance burden
- Short-term profit focus structural reform obstacles
- Ammonia DF (Dual Fuel) engine development and commercialization delays
- Eco-friendly vessel operations



- Green shipbuilding technological gap with existing vessels
- Eco-friendly fuel supply difficulties
- Global regulations(carbon, IMO, etc.)







Issue 01

Economic feasibility challenges

High Cost Structure

- High production costs of ecofriendly fuels
- Massive investment costs required for initial infrastructure construction
- Rising operational costs

Inadequate Compensation System

- Absence of additional cost compensation methods due to ecofriendly conversion
- Insufficient participation incentives for private companies
- Inability to achieve mass production/supply due to undeveloped markets

Issue 02

Infrastructure Construction Limitations

Supply Chain Development Issues

- Physical distance between production sites-supply sitesrefueling sites
- Absence of stable fuel supply chain
- Inadequate technical support infrastructure

Issue 03

Institutional/Policy Fragmentation

Legal Framework Gaps

- Absence of legal basis for ecofriendly vessel/fuel regulations
- Unestablished regulatory system with binding force
- Compatibility issues with international standards/regulations

Policy Coordination Necessity

- Misalignment between government policy objectives and field commercialization timing
- Fragmentation of sector-specific plans



Goal



Establish the foundation and initial collaboration framework for the development of green shipping corridors.



Implementa -tion Measures Identify Stakeholders and Form a Collaborative Body

"Resolve conflicts of interest among stakeholders."

- Establish and operate a "Green Shipping Corridor Steering Committee."
- Promote understanding and networking through regular workshops and seminars.
- Government ministries (Ministry of Oceans and Fisheries, Ministry of Trade, Industry, and Energy, Ministry of Environment).
- Port authorities.
- Shipping companies, fuel suppliers, shipbuilders, financial institutions.
- Academia and research institutions.

Develop Legal and Institutional Frameworks

"Address conflicts with existing regulations and resistance to new regulations"

- Conduct preparatory work for amending domestic laws
- * Review and amend relevant laws, including the Shipping Act, Port Act, and Ship Safety Act.
- Pursue harmonization with IMO regulations.
- Utilize regulatory sandbox systems.
- Strengthen stakeholder feedback mechanisms(e.g., public hearings, opinion collection).
- Introduce incentive systems for regulatory compliance.
- Government ministries (Ministry of Oceans and Fisheries, Ministry of Environment, Ministry of Government Legislation).
- National Assembly Standing Committees.
- Legal experts, decision-makers in shipping companies.
- Representatives from international organizations (e.g., IMO).

Launch Pilot Projects

"Address high initial costs and technical uncertainties."

- Establish proactive government support policies to facilitate the transition.
- * Provide subsidies and low-interest loans to address financial challenges.
- Support the development of core technologies through government-led R&D initiatives.
- Adopt a phased approach: * Retrofitting ships → Introducing small-scale eco-friendly ships → Expanding alternative fuel usage.
- Develop a structured system for sharing outcomes and lessons learned. *Publish regular reports and host resultsharing seminars to disseminate findings.
- Government ministries (Ministry of Oceans and Fisheries, Ministry of Trade, Industry, and Energy).
- Port authorities.
- Shipping companies, fuel suppliers, shipbuilders, financial institutions.
- Academia and research institutions.

Partici -pants



Goal



Expand infrastructure and accelerate technological development based on foundations established in the short term.



Eco-Friendly Ships and Port Infrastructure Expansion

"Attract large-scale investments and integrate new infrastructure with existing facilities."

- Utilize public-private partnership (PPP) models.
- Establish and implement phased infrastructure development plans. * Focus on building eco-friendly infrastructure at major trade ports, then expand to smaller ports.
- Support eco-friendly retrofitting of existing infrastructure. * Determine the optimal retrofitting timeline based on the lifecycle and economic feasibility of existing infrastructure.

Establish Alternative Fuel Supply Chains

"Stabilize fuel supply systems."

- Stabilize fuel supply systems through government-facilitated long-term contracts. Develop a fuel diversification strategy.
- Establish an emergency fuel supply system at the government level.

Promote Technology Development and Commercialization

"Prevent delays in technology development and commercialization, and provide cost support."

- Strengthen the industry-academiaresearch collaboration system. * Develop technologies by dividing roles based on each stakeholder's strengths.
- Allocate government budgets to core technology fields and provide platforms for collaboration.
- Develop and periodically update a technology roadmap.
- Accelerate commercialization through the expansion of pilot projects.

Enhance Financial Support Systems

"Mitigate financial risks for participants."

- Promote and activate the issuance of 'green bonds,' led by government and public institutions.
- Establish clear criteria and certification systems for green bonds to gain investor trust.
- Expand government guarantee systems. * Develop technologies through role-sharing based on the strengths of each stakeholder.
- Strengthen guarantee support for early-stage innovation projects and SME-led initiatives.
- Introduce ESG investment-linked incentive programs.

Government ministries (Ministry of Oceans and Fisheries).

- Port authorities.
- Shipping companies, terminal operators, and private investors.
- Government ministries (Ministry of Trade, Industry and Energy, Ministry of Oceans and Fisheries).
- Energy-related corporations and public institutions, port authorities.
- Fuel suppliers and shipping companies.
- Government ministries (Ministry of Science and ICT, Ministry of Trade, Industry and Energy, Ministry of Oceans and Fisheries).
- Technical standardization bodies (e.g., KR).
- Universities and research institutions.
- Shipyards, shipping companies, and equipment manufacturers.

- Government ministries (Ministry of Economy and Finance, Ministry of Oceans and Fisheries).
- Financial institutions.
- Shipping companies.
- ESG rating agencies.

-tion Measures

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Partici -pants



Goal

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Measures

Complete implementation and global expansion of green shipping corridors.



"Achieve international consensus and establish multilateral cooperation frameworks."

Greening the Entire

- Develop global standards centered around the International Maritime Organization (IMO).
- Establish and operate multilateral cooperation systems for effective implementation (by region, corridor, etc.).
- Develop support programs for developing countries.

Building a Carbon-Neutral Shipping Ecosystem

"Achieve carbon neutrality across the entire value chain."

- Introduce and build infrastructure for carbon capture and storage (CCS) technology.
- Expand the application of circular economy models.
- Establish a full-cycle carbon emissions monitoring system. * construction → operation → maintenance → scrapping

Creating New Business Models and Services

"Prevent disruptions caused by changes to existing industry structures."

- Develop policies to support industrial transformation.
- *Provide technical support, workforce retraining, and financial assistance.
- Foster startups and build an innovation ecosystem.
- Operate retraining and workforce redeployment programs.

Preserving a Sustainable Marine Ecosystem

"Balance economic benefits with environmental protection."

- Enhance marine ecosystem monitoring systems.
- Strengthen environmental impact assessment standards and conduct regular reviews.
- Promote marine ecosystem restoration projects.

Securing Global Leadership and Knowledge Sharing

"Lead the global industry."

- Institutionalize regular international conferences and forums. * Establish a global knowledge-sharing platform to exchange the latest technologies and policy trends. Operate global talent exchange programs.
- Build and manage an open innovation platform.

Partici -pants

- International Maritime Organization (IMO).
- National governments (Ministry of Oceans and Fisheries, Ministry of Foreign Affairs, etc.).
- International shipping associations.
- Global shipping companies.
- Environmental international organizations.

- Government ministries (Ministry of Environment, Ministry of Trade, Industry and Energy, Ministry of Oceans and Fisheries).
- Shipping companies.
- Shipyards.
- Energy companies.
- Research institutions (environment, technology, policy, etc.).
- International certification bodies.

- Government ministries (Ministry of SMEs and Startups, Ministry of Oceans and Fisheries).
- Shipping companies/startups.
- Universities and research institutions.
- Innovation centers and accelerators.

- Government ministries (Ministry of Environment, Ministry of Oceans and Fisheries).
- Research institutions.
- Environmental NGOs.
- Shipping companies.
- International organizations.

- Government ministries (Ministry of Foreign Affairs, Ministry of Oceans and Fisheries).
- International maritime organizations.
- Universities and research institutions.
- Global shipping companies.
- International shipping and portrelated associations.

